

# BARNSELY METROPOLITAN BOROUGH COUNCIL

Central Area Council Meeting:  
16<sup>th</sup> January 2017

Report of Central Area Council  
Manager

## Central Council Procurement and Financial Update Report

### 1. Purpose of Report

- 1.1 This report updates members about the outcome of the procurement process to identify a provider to deliver a service to “Build emotional resilience and wellbeing in children and young people aged 8-14 years”.
- 1.2 The report also updates members about the progress made in identifying additional local providers to deliver the complementary services for building emotional resilience in children and young people aged 8-19 years.
- 1.3 The report also provides an outline business case for the procurement of a service to “reduce loneliness and social isolation in (vulnerable) adults and older people” and seeks delegated authority for the approval of the service specification and procurement strategy.
- 1.4 Finally, the report outlines the current financial position for 2016/17 and 2017/18 - 2019/20.

### 2. Recommendations

**It is recommended that:**

- 2.1 **Members note the update about the outcome of the procurement process to identify a provider to deliver a service to “Build emotional resilience and wellbeing in children and young people aged 8-14 years”.**
- 2.2 **Members note the progress made in taking forward the process for identifying additional local providers to deliver the complementary services for building emotional resilience in children and young people aged 8-19 years.**
- 2.3 **Members consider and approve the business case for the procurement of a service to “reduce loneliness and social isolation in adults (over 50 years) and older people”, as outlined in section 5 of this report.**
- 2.4 **Members delegate responsibility for the approval of a service specification and procurement strategy for the procurement of a service to “reduce loneliness and social isolation in adults (over 50 years) and older people”, to the Executive Director, Communities, in liaison with the**

**Reducing Loneliness and Isolation Task Group.** The total estimated value of the service being £275,000 for a 33 month period, with the contract initially being for a period of 9 months from 3<sup>rd</sup> July 2017- 31<sup>st</sup> March 2018 at a cost of £75,000, with the option to extend the service for a further two periods of 12 months at a cost of £100,000/annum.

2.5 Members note the actual financial position for 2014/15 and 2015/16, and the projected expenditure for 2016/17-2019/20.

3.0 **Outcome of the Procurement process to identify a Provider to deliver a service to “build emotional resilience in children and young people aged 8-14 years.**

3.1 The service specification and procurement strategy synopsis for this contract were agreed by Central Area Council on 17<sup>th</sup> October 2016.

3.2 The advertisement to procure this service was placed on YORtender on 7<sup>th</sup> November 2016, with a closing date for submissions of Monday 28<sup>th</sup> November 2016.

4 submissions were received by the closing date.

The quality part of the Tender Evaluation involved a pre-qualification stage which comprised checks against minimum requirements in the following areas:

- Insurance
- Financial
- Health and Safety
- Safeguarding and Lone Working Policies

All four organisations passed the pre-qualification stage.

The quality evaluation was therefore undertaken by the following Evaluation Panel under the guidance of *Glyn Stephenson, in his capacity as Procurement Governance Manager for BMBC*.

Angie Kelly - BMBC service specialist.  
Councillor Kevin Williams - Central Council Member.  
Carol Brady - Central Council Manager

The Evaluation Panel individually scored each of the four submissions. The Panel then met to discuss and moderate scores.

Following this meeting, the top 3 providers were invited to attend a presentation session that took place on Thursday 15<sup>th</sup> December 2016.

The final scores from the written quality submission and the presentation session were then added together to arrive at a final quality score for each of the 3 organisations.

The price evaluation was carried out separately to the quality evaluation resulting in a total price score for each of the organisations who were interviewed.

The price scores were then added to the total quality scores.

As a result of this process, the organisation submitting the most economically advantageous tender will be announced at the Central Area Council meeting.

At the time of writing this report, the successful organisation was still subject to a number of checks being carried out, including the checking of their accounts by the Council's finance section. Confirmation is also required that they have the required level of insurance stated in the tender.

Once these checks have been satisfactorily undertaken, and the "standstill" period comes to an end, discussions will take place between the Central Council Manager and the successful organisation to agree the final detail in relation to performance targets and contract monitoring / management arrangements.

The new service will commence on 1<sup>st</sup> April 2017.

#### **4.0 Building Emotional Resilience in young people - Complementary service: Local Providers-Update**

- 4.1 At the meeting of Central Area Council on 19<sup>th</sup> September 2016, it was agreed that in addition to the procurement of a main provider to deliver a service "to build emotional resilience in children and young people aged 8-14 years" (see above), opportunities should also be made available for a number of smaller local providers to deliver a supplementary / complementary service.
- 4.2 At the subsequent Central Council meeting on 14<sup>th</sup> November 2016, a process with timescales for how this work would be taken forward was agreed.
- 4.3 At the same meeting Central Area Council devolved responsibility for the formal approval of the Youth Resilience Fund grants, up to a value of £70,000, to the Executive Director for Communities, following recommendations from the Youth Resilience Panel Members.

Members are now reminded about the process which will be undertaken as previously agreed and outlined below:

##### **Step 1: Mid-January 2017**

Following completion of the procurement process outlined in section 3 above, and the appointment of the Main provider, a Task Group will be established to develop a framework and criteria for the Youth Resilience Fund.

The Youth Resilience Fund framework and criteria will be designed to guide and encourage local providers to put forward proposals that will complement the service to be provided by the Main Provider.

As part of the work of this Task Group, a Youth Resilience Fund submission / application form and guidance notes will also be developed.

**Step 2: End of January 2017**

The Youth Resilience Fund and associated documentation will be launched and promoted to local community groups and organisations via local elected members, community and neighbourhood networks, Ward Alliances etc. A four week period will be allowed for submissions / applications to be made / submitted.

**Step 3: End of February-mid March 2017**

Youth Resilience Fund submissions will be evaluated by Central Area Team against the Youth Resilience Framework criteria. Organisations that meet the criteria will then be invited to a Youth Resilience Fund Panel.

It was agreed that the Panel will be made up of a Central Area Team representative and 3 Central Area Council members.

The Grants Panel will recommend the projects that should be funded (up to a value of £70,000).

**Step 4: By end of March 2017**

Funding agreements / contracts to be issued to successful Providers.

Service delivery is to commence on 1<sup>st</sup>April 2017.

**5.0 Reducing loneliness and isolation in vulnerable adults and older people**

- 5.1 To ensure that Central Area Council procures services that meet identified need, it was agreed at the Central Council meeting on 4<sup>th</sup> July 2016 that a Central Area Council task group, supported by the Central Area Council Manager, would be established to take forward the work needed for each of the 3 priority areas.
- 5.2 To this end a meeting of the Reducing Loneliness and Isolation in adults and older people Task Group took place on Thursday 24<sup>th</sup> November 2016 with Councillors Clarke, Riggs, and Williams in attendance.
- 5.3 At the Task Group meeting a draft Business Case for this service was considered and following discussion at the Task Group the Business Plan was amended. A copy of the revised Business Plan is attached at Appendix 1.
- 5.4 Although some work has been undertaken to develop a specification of requirements and procurement strategy for the service outlined in the Business Plan, this has not yet been completed.
- 5.5 In order to meet the scheduled deadlines for the new service and ensure continuity of service delivery with the existing provider, it is proposed that the responsibility for approving the specification of requirements and procurement strategy for this service be delegated to the Executive Director, Communities, in liaison with the Task Group.

5.6 Any approval would be subject to the total estimated value of the service being £275,000 for a 33 month period (£100,000/annum) and the contract initially being for a period of 9 months (£75,000) commencing on the 3<sup>rd</sup> July 2017 (to 31<sup>st</sup> March 2018) with the option to extend the service for a further two periods of 12 months at the discretion of the Central Area Council and subject to:

- The provider's satisfactory achievement / delivery of outcomes, outcome measures and activities / outputs.
- The availability of future Area Council funding to fund the additional year
- The service being required by the Central Area Council in order to meet its local priorities.

5.7 As in all previous Central Area Council procurements, Central Area Council members would be part of the Procurement Evaluation Panel.

5.8 Once formal approval has been given on the basis outlined above, the procurement process would commence with the tender going live on YOR tender on 30<sup>th</sup> January 2017 and an anticipated approval to award date of 27<sup>th</sup> March 2017.

The new service would commence on 1<sup>st</sup> July 2017.

## **6.0 Current financial position**

6.1 Based on updated information relating to existing Central Area Council contracts, SLA's and funding agreements, Appendix 2 attached provides a revised position statement on Central Council funding.

6.2 It shows actual expenditure for 2014/15 and 2015/16 and projected expenditure, based on what has been approved to date for 2016/17 - 2019/20. The 2016/17 - 2019/20 figures provided remain indicative projections and may be subject to changes agreed as part of the ongoing procurement and contract management processes.

6.3 An amount of £2,022 income received from Penalty Charge Notices (PCN's) for car parking up to 31<sup>st</sup> March 2016 is included.

6.4 Based on the financial statement attached at Appendix 1, an amount of approximately **£104,704** remains unallocated for the current financial year (2016/2017).

6.5 A finance overview with projected allocations shown in red is also attached for information. This includes estimates of projected income from Fixed Penalty Notices for littering and dog fouling (FPN's). Income from FPN's will be credited at the beginning of each financial year, at which time Central Area Council will be made aware of the amount received.

**Appendices**

**Appendix 1:** Business Case -Reducing Social isolation and loneliness in adults and older people

**Appendix 2:** Central Area Council Commissioning -Budget Financial Analysis 2014/15 -2019/20

**Appendix 3:** Finance Overview – Projections 2017/18-2019/20

**Officer Contact:**  
**Carol Brady**

**Tel. No:**  
**01226 775707**

**Date:**  
**20<sup>th</sup> December 2017**

## APPENDIX 1

### Central Area Council -Taking Forward the 2017 and beyond priorities Reducing loneliness and isolation in adults and older people BUSINESS CASE – DECEMBER 2016

#### Introduction & background

At its meeting on 7<sup>th</sup> July 2016, Central Area Council agreed the following revised priorities:

- **Building emotional resilience in children and young people**
- **Addressing loneliness and isolation in (vulnerable) adults and older people**
- **Family Support**
- **Clean and Green**

It was agreed that these priorities would be underpinned by the following principles:

- **Ensuring cohesion and integration**
- **Early help and prevention approaches**

To ensure that Central Area Council procures services that meet identified needs, Central Area Council agreed the following approach for taking forward the work to address the priorities. It was agreed that a task group be established for each of the priorities to undertake this approach.

The steps outlined below refer to the Procurement cycle –see diagram 1.

Diagram 1



- **Step 7: Review and Learn** – Information to be gathered from existing providers about service delivery in Central Area Council area to date. As part of this exercise, information will also be gathered about gaps in existing provision, barriers to engagement with the service, and consideration of any emerging issues that may need to be considered as part of any future procurement for services.
- **Step 1: Define the service need**- Information, data, and intelligence to be gathered about current needs of people in Barnsley and the services that are currently available. This would include gathering demographic data as well as any available data about the specific needs of each priority area. Information about the market would also be gathered at this stage and benchmarking would be undertaken.
- **Step 2: Develop business case**- A business case should be developed for each priority area. This should include information about the proposed service including arrangements for finance, management, marketing, procurement, and monitoring and evaluation.
- **Step 3: Define procurement approach and tender**- This would include production of a Procurement Strategy and associated specification for each of the priority areas to be addressed.

The task group for taking forward the “Addressing loneliness and isolation in (vulnerable) adults and older people” priority, as outlined in the steps above, took place on 24<sup>th</sup> November 2016.

The following Business Case for Central Area Council to procure a new service for “Addressing/reducing loneliness and isolation in (vulnerable) adults and older people” has been further developed following the task group workshop.

## **Priority 1- Reducing loneliness and isolation in adults and older people**

### **Step 7- Review & learn from existing contracts**

Original priority – Reducing loneliness and isolation in older people – a service to deliver this priority was procured by Central Area Council at a cost of £100,000/annum for 2 years.

RVS secured this contract which commenced delivery in April 2014.

The Barnsley Central Looking Out for Older People (BCLOOP) service, delivered by RVS, is based on the principle of Inclusion Officers taking referrals around lonely and isolated older people aged 60 and over who live within the Barnsley Central Council Area. The other key component of the service involves volunteers delivering the sorts of caring interventions which will see vulnerable older people being introduced back into their communities.

It is recognised that there is already a well-established network of local services across the Central Council area. The aim of the BCLOOP service is not to try and replace them, and RVS cannot provide every service people may require, so an important part of the Inclusion Officers role is to signpost on to other agencies that may be better placed to offer the required support.

The original 2 year contract was extended to 31<sup>st</sup> March 2016, and a further extension to the contract (to 30<sup>th</sup> June 2017) is currently being sought to allow time for the procurement of the new service to take place.



## **Achievements/outcomes to date**

Since the contract commenced on 1<sup>st</sup> April 2014:

- 5 jobs have been created.
- 727 older people have engaged with the BLOOP service and undertaken an assessment.
- 4351 home visits have been made to older people.
- 96% of those older people engaged with the BLOOP service have reported an improvement in their health and wellbeing.
- A number of older people have been introduced to and participated in community activity and groups.
- 29 volunteers have been recruited and deployed as part of this contract.
- 6 work experience placements have been undertaken as part of the contract to date.
- 89% of contract spend has been spent locally.
- All quarterly monitoring information has been submitted satisfactorily.
- Case studies submitted and the video made, demonstrates the impact that this service has had on the lives of individual older people.

The wider impact of the RVS BLOOP service is demonstrated by the results of the Social Return on Investment (SROI) exercise carried out by Rocket Science (an independent research company).

The analysis found that the project produced an SROI return of **£17.40 for every £1.00 invested**. This is viewed as a high figure (most projects provide an average return of around £5-6 per £1 invested) and reflects the significant social impact the Central Area Council funded BCLOOP project has had/is having.

Rocket Science has confirmed that they see the evidence base as very solid for this project analysis, making the high value credible.

In addition to the above the following community activities have also been initiated/supported by RVS:

- Hudson Haven Craft Group
- Churchfields Young At Heart Group
- Oakwell Residents Coffee Group
- Ash Luncheon club
- King Street Luncheon Club / Coffee Morning
- Maltas Court / Elm Court – Inclusion work support provided, if required.
- Christmas events, Christmas Day dinners-delivered / supported by RVS.

## **Lessons learned:**

- The above approaches all to contribute to reducing loneliness in older people.
- Different approaches are needed - Individual and group /community.
- Sustainability very important use of volunteers.
- Sustainability - Development of new groups and activities.
- Inclusion worker approach linked to wards has worked well.
- Signposting to existing groups and activity allows inclusion workers more time for new clients / referrals.
- Not all older people want / are able to engage in community activity.

- Social value including local spend and employment.
- Building relationships with local groups and organisations has been critical to the success of the scheme.
- Value of not being linked to formal services.
- Although difficult to quantify, there is anecdotal evidence that the RVS service has contributed to higher levels of resilience, resulting in less support from Social Care.
- A robust Steering Group for the BCLOOP service has not yet been established – the opportunity that this group provided for service user and volunteer engagement in the development of the service has potentially been lost.
- Only 1 GP referral to the service despite significant efforts to engage them.

Moving forward we should:

- Ensure we capture “what has worked” in any future specification of requirements for a new service.
- Ensure the need for sustainability is highlighted in any future specification for a new service, both in terms of recruitment and deployment of volunteers, and also the development of new community groups and activities that are appropriate to the age range for the service.

### **Step 1 - Defining the service need - Reducing loneliness and social isolation in adults and older people – the National Context**

The issue of social isolation has been receiving a lot of attention from health and social care professionals, local authorities, and the vol-com sector because of the negative impact that social isolation is known to have on individual health and wellbeing at different stages of life. It is known that the quality and quantity of social relationships that people have will affect physical and mental health, and risk of mortality.

As a result, social isolation brings significant costs to health and social care services.

#### **Loneliness and social isolation in the United Kingdom**

- 17% of older people are in contact with family, friends and neighbours less than once a week, and 11% are in contact less than once a month (Victor et al, 2003)
- Over half (51%) of all people aged 75 and over live alone (ONS, 2010)
- Two fifths of all older people (about 3.9 million) say the television is their main company (Age UK, 2014)
- 63% of adults aged 52 or over who have been widowed, and 51% of the same group who are separated or divorced, report feeling lonely some of the time or often (Beaumont, 2013)
- 59% of adults aged over 52 who report poor health say they feel lonely some of the time or often, compared to 21% who say they are in excellent health (Beaumont, 2013)
- A higher percentage of women than men report feeling lonely some of the time or often (Beaumont, 2013)

## **The impact of loneliness on physical health**

Loneliness is a bigger problem than simply an emotional experience. Research shows that loneliness and social isolation are harmful to our health: lacking social connections is a comparable risk factor for early death as smoking 15 cigarettes a day, and is worse for us than well-known risk factors such as obesity and physical inactivity. Loneliness is associated with an increased risk of developing coronary heart disease and stroke (Valtorta et al, 2016).

Loneliness increases the risk of high blood pressure (Hawkley et al, 2010), and lonely individuals are also at higher risk of the onset of disability (Lund et al, 2010).

Loneliness increases the likelihood of mortality by 26%.

## **The impact of loneliness and mental health**

Loneliness also puts individuals at greater risk of cognitive decline (James et al, 2011), and one study concludes lonely people have a 64% increased chance of developing clinical dementia (Holwerda et al, 2012).

Lonely individuals are more prone to depression (Cacioppo et al, 2006) (Green et al, 1992), and both loneliness and low social interaction are predictive of suicide in older age (O'Connell et al, 2004).

## **Maintaining independence**

Academic research is clear that preventing and alleviating loneliness is vital to enabling older people to remain as independent as possible. Lonely individuals are more likely to:

- Visit their GP, have higher use of medication, higher incidence of falls and increased risk factors for long term care (Cohen, 2006).
- Access Adult Social Care services earlier.
- Undergo early entry into residential or nursing care (Russell et al, 1997).
- Use accident and emergency services independent of chronic illness (Geller, Janson, McGovern and Valdini, 1999).

**Whilst the information above relates primarily to people aged over 50 years, it is important to note that people can be affected by social isolation at any stage of life.**

Social isolation and loneliness may affect anyone, but some groups are more at risk at particular stages of life. A number of factors including socio-economic status, age, gender, ethnicity, physical and mental disability, and long-term health conditions may create conditions that reduce an individual's ability to create and maintain supportive networks.

## Defining the service need – the Barnsley context

ONS 2015 mid-year population estimates for Central Council area:-

ONS 2015 mid-year population estimates			
Ward Name	Population of Ward	Number of people aged 50-65	% of Ward population
Central	12,091	2,270	18.77%
Dodworth	10,134	2,306	22.76%
Kingstone	11,265	2,137	18.97%
Stairfoot	12,352	2,446	19.80%
Worsbrough	9,639	2,071	21.49%
<b>TOTAL</b>	<b>55,481</b>	<b>11,230</b>	<b>20.24%</b>
Ward Name	Population of Ward	Number of people aged over 65 (66 years+)	% of Ward population
Central	12,091	1,793	14.83%
Dodworth	10,134	2,420	23.88%
Kingstone	11,265	1,358	12.06%
Stairfoot	12,352	2,201	17.82%
Worsbrough	9,639	1,956	20.29%
<b>TOTAL</b>	<b>55,481</b>	<b>9,728</b>	<b>17.53%</b>

No. of people aged 50+ living in Central Council area: **20,958**. This represents 37% of the total number of people living in the Central Council area.

**However, we also know that there are many other people who are likely to be socially isolated depending on socio-economic status, age, gender, ethnicity, physical and mental disability and long-term health conditions.**

Given the demographics and levels of deprivation across the Central area, there are likely to be significant levels of social isolation and loneliness across the adult population.

The table on the following page indicates the increase in deprivation in the Central Council area between 2010 and 2015.

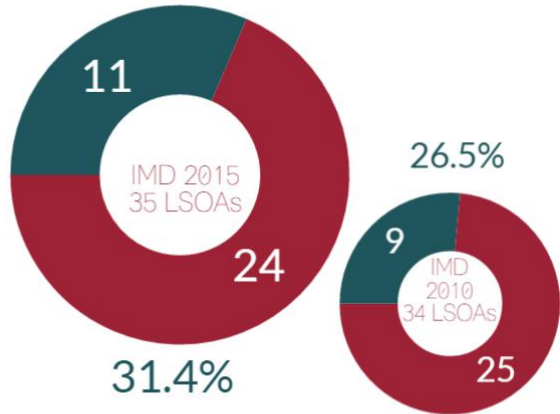
31.4% of Central Area Council LSOA's are in the bottom 10% in England in IMD in 2015, with 63%, 50% and 25% in Stairfoot, Worsbrough and Central respectively.

31.4% of Central Council LSOA's are in the bottom 10% in the Health, Deprivation and Disability Domain.

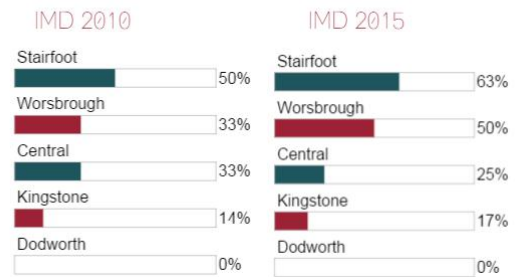
## Income deprivation

# Indices of Multiple Deprivation 2015 Central Area Council

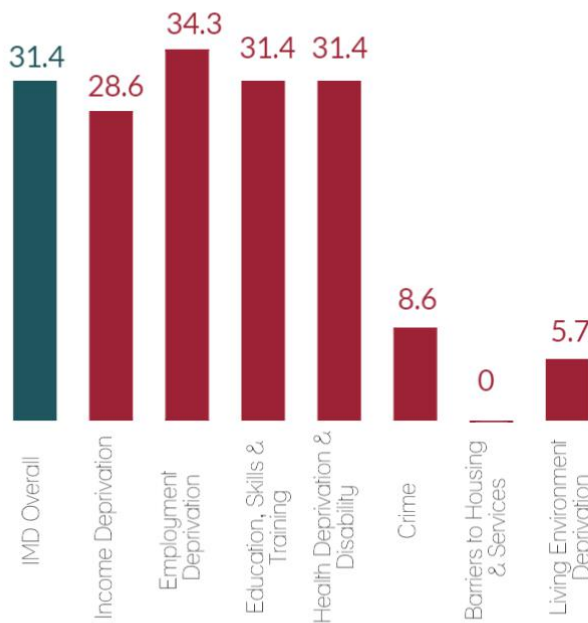
Proportion of Central Area Council LSOAs in 10% Most Deprived in England



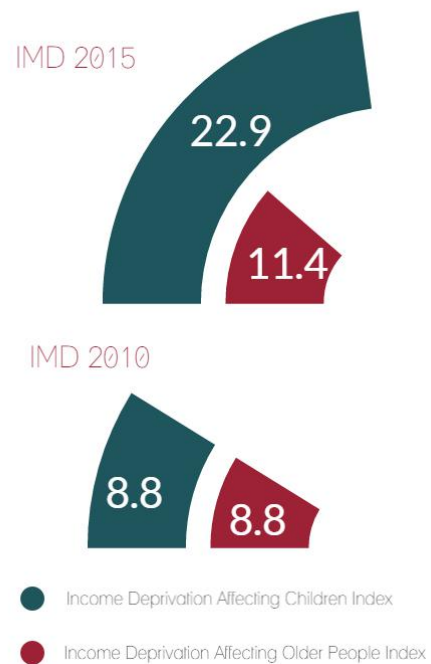
The proportion of LSOAs in the Bottom 10% in England by Ward



Percentage of Central Area Council LSOAs in the Bottom 10% in England by Domain in IMD 2015



Percentage of Central Area Council LSOAs in the Bottom 10% in England for the Supplementary Income Index



Deprivation has increased in Central Area Council



Source: IMD 2010 & IMD 2015 - Department for Communities and Local Government

Produced by the Research and Business Intelligence Team: [Research&BusinessIntelligenceTeam@barnsley.gov.uk](mailto:Research&BusinessIntelligenceTeam@barnsley.gov.uk)

## **Strategic Context**

BMBC's Corporate Plan / Corporate priorities  
All Age Early Help Plan / Strategy  
Care and support in Barnsley - Local account

### **What currently exists?**

Age UK - range of services  
Together for Mental Wellbeing services  
VCS offer – Churches, Community organisations etc.  
MIND group work and Counselling  
Recovery College  
CCG Social Prescribing Service  
Local social groups and activities

### **What are the gaps?**

#### **Where should Central Area Council most effectively use its resources to complement the existing core services?**

Given the current focus on the early help and prevention agenda, and to address the following Central Area Council issues, an outline proposal for the new service can be found below:

- Numbers of people aged over 50 living in the Central Council area.
- The impact of social isolation and loneliness on the physical and emotional health of older people outlined earlier in this document.
- Levels of deprivation and ill health prevalent across the Central Council area.
- Reducing loneliness and isolation can lead to a reduction in the need for Adult Social Care and other services.
- Economic benefits of reducing social isolation will arise from the reduced burden on other more costly services (Adult Social Care, GP appointments, mental health services etc.)

### **New service - Proposal**

To procure a provider to deliver a service that will reduce social isolation and loneliness in adults (over 50) and older people, using an outcome based approach. The service procured should:

- Assist adults and older people, aged over 50, to take part in everyday activities.
- Help them maintain social networks and remain a part of their local community.
- Support adults and older people to re-engage with their local community, and stay engaged.
- Support the establishment of new activities and groups that meet the needs of the socially isolated adults and older people identified.
- Develop higher levels of community resilience.
- Engage and train new local volunteers.
- Build community based social networks and promotes shared values and trust within the communities that make up the 5 central wards.
- Address the needs of the most disadvantaged groups of people living in the Central Council area.

- Develop higher levels of resilience in individuals which results in people accessing Adult Social Care funded support at the right time and place.

As outlined earlier in this document we should also:

- Ensure that “what has worked” and the “lessons learned” from the existing service are reflected in the specification of requirements for the new service to be procured.
- Ensure the need for sustainability is highlighted, both in terms of recruitment and deployment of volunteers, but also the development of new community groups and activities that are appropriate to the age range for the new service.
- Ensure that this service complements the new “My Best Life Barnsley” Social Prescribing Service.

The estimated total value of this service would be £275,000 to be run over a 33 month contract period. The contract will initially be for a 9 month period (3<sup>rd</sup> July 2017 - 31<sup>st</sup> March 2018), with the option to extend the service for a further 2 periods of 12 months at the discretion of Central Area Council and subject to:

- The provider’s satisfactory achievement / delivery of outcomes, outcome measures and activities / outputs.
- The availability of future Area Council funding to fund the additional year
- The service being required by the Central Area Council in order to meet its local priorities.

## APPENDIX 2

Contract Name	Delivery Body	Start Date	Length of Contract	Total Cost of Contract	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
<b>Base Expenditure</b>					500,000	500,000	500,000	450,000	450,000	450,000
Older People - Reducing Isolation & Loneliness	Royal Voluntary Service	Jun-14	2 Years	197,436	81,331	99,469	16,636			
Contract Extension Reducing Further contract extension	Royal Voluntary Service	Jun-16	10 months	85,000			85,000			
	Royal Voluntary Service		3 months	25,000				25,000		
			9 months +							
Reducing Isolation in over 50s	TBC	TBC	1year + 1year					75,000	100,000	100,000
<b>Service for Children Aged 8 to 12</b>	Barnsley YMCA	Jul-14	2 Years	199,781	68,696	99,877	31,208			
Contract Extension Children 8-12	Barnsley YMCA	Jul-16	9 months	81,000			81,000			
<b>Service for Young People Aged 13 to 19 Years</b>	Exodus, Lifeline, YMCA			126,829		13,838	112,708			
<b>Building emotional resilience in 8-14 years</b>	TBC	TBC	3 years					130,000	130,000	130,000
<b>Youth resilience fund</b>								70,000		
<b>Cleaner &amp; Greener Environment</b>	Twiggs	Oct-14	18 months	148,860	53,200	87,600	8,060			
Clean & Green Contract 2	Twiggs	Apr-16	1yr + 1 yr	170,000			85,000	85,000		
Fixed Penalty Notice Income						-51,397				
Car Parking Income	Kingdom		1 yr+1yr				-2,022			
Environmental Enforcement	BMBC Enforcement SLA 2						42,000	42,000		
<b>Private Sector Rented Housing Management / Enforcement</b>	BMBC - Enforcement & Community Safety	Jan-15	22 months	141,875		75,994	65,881	10,500	10,500	
Private Sector Rented Housing Management / Enforcement Extension	BMBC - Enforcement & Community Safety	Feb-17	2 months	12,897			12,897			
<b>Private Sector Rented Housing Management / Enforcement</b>	BMBC - Enforcement & Community Safety	Apr-17	12 months					76,175		
Working Together Fund	Various	Oct-14	18 months	77,606	39,258	26,136	12,213			
Celebration Event 2016	Central Area Council			5,000			5,000			
Homestart Extension (3 mths - Apr-May)	Homestart SY	Jun-16		3,500			3,500			
Private rented Home Visiting				15,852			15,852			
Devolved to 5 Ward Alliances				50,000			50,000			
<b>Expenditure Incurred in Year</b>					309,669	444,894	640,733	513,675	282,500	230,000
<b>In Year Balance</b>					190,331	55,106	-140,733	-63,675	167,500	220,000
<b>Balance Including Any Base Expenditure Not utilised in Previous Financial Year</b>						245,437	104,704	41,029	208,529	428,529
				<b>1,508,274</b>						



### APPENDIX 3

	17/18	18/19	19/20
Central Area Council Allocation	450,000	450,000	450,000
Projected income from Kingdom contract	30,000	25,000	15,000
Carried/forward from previous year	104,704	x	x
Total anticipated available spend:	584,704	475,000	465,000
<b>Contracts:</b>			
Twiggs	85,000	85,000	88,000
Kingdom	52,500	52,500	55,000
Emotional Resilience Contract	130,000	130,000	130,000
Emotional Resilience Fund	70,000	x	x
Housing Management & Enforcement	76,175	77,400	79,000
Social isolation in vulnerable & older people	100,000	100,000	100,000
<b>Anticipated contract spend:</b>	522,500	444,900	452,000
<b>In year Balance remaining</b>	62,204	30,100	13,000
<b>Future Contracts-against priorities:</b>			
Family Support			
<b>Devolve to WA's?</b>			